

**City of Fairfield Minutes  
Regular Meeting of City Council  
March 9, 2026**

**Council-Manager Briefing**

Mayor Miller called the briefing to order at 6:00 PM. Councilmembers present: Leslie Besl, Dale Paullus, Debbie Pennington, Adam Kraft, Tim Meyers, Gwen Brill and Matt Davidson. Staff members present: Scott Timmer, Steve Wolterman, Laurie Murphy, Adam Sackenheim, Alisha Wilson, Jason Hunold, Sean Cooper, Steve Maynard, Ben Mann, Mandi Brock, Greg Kathman and Tami Moore.

City Manager Timmer presented an update on the 2026 Strategic Initiatives. See attached slides.

**Business Meeting Call to Order**

Mayor Miller called the Regular Meeting to order at 7:00 PM.

**Prayer/Pledge of Allegiance**

Councilmember Brill led in prayer and Pledge of Allegiance.

**Roll Call**

Councilmembers present included:

Councilmember, 1st Ward Leslie Besl  
Councilmember, 2nd Ward Dale Paullus  
Councilmember, 3rd Ward Debbie Pennington  
Councilmember, 4th Ward Adam Kraft  
Councilmember, At-Large Tim Meyers  
Councilmember, At-Large Gwen Brill  
Councilmember, At-Large Matt Davidson

**Agenda Modifications**

None.

**Executive Session Requests**

Councilmember Davidson, seconded by Councilmember Brill, moved for an Executive Session to discuss the employment or compensation of a public employee or official. Roll call vote. Motion carried 7-0.

**Special Presentations**

None.

**Citizen Comments**

None.

**Council Reports**

Councilmember Besl congratulated the Finance Department for receiving the Certificate of Achievement for Excellence in Reporting. She noted that the City has received the award every

year since at least 1980.

Councilmember Pennington announced that the contractor mobilized on Route 4 for sidewalk construction and there will be some traffic disruption. She also noted that the residential tree program starts again soon and the application is available online.

Councilmember Kraft reported that the contractor started on Marsh Lake interior paved trails project.

Councilmember Meyers reported that board and commission interviews were held on Saturday. He stated that there was an unbelievable pool of volunteers to choose from and all of them noted several of the same positives about the City, including parks, trails, community environment, as well as the same challenges of tax issues, commercial growth/restaurants, traffic enforcement and traffic lights. He invited Council to revisit John Gray & Pleasant development concerns related to traffic redesign, and requested City Manager Timmer to prioritize complete redesign of the intersection to improve safety.

Councilmember Brill congratulated Finance for receiving their award.

#### **Public Hearing(s)**

None.

#### **Approval of Minutes**

##### **1. Regular Meeting Minutes - February 23, 2026**

The Regular Meeting Minutes of February 23, 2026 were approved as written and submitted.

#### **Old Business**

##### **1. Development Services - Councilmember Gwen Brill**

- a. Ordinance to authorize the City Manager to execute a Funding and Development Agreement with Mitchell Development & Construction LLC to provide economic development assistance for the Whispering Hill housing development on South Gilmore Road, and declaring an emergency.

Councilmember Brill presented the third reading of this ordinance. Councilmember Gwen Brill, seconded by Tim Meyers, moved to adopt. Motion carried Yes 7, No 0, Abstained 0.

ORDINANCE NO. 22-26. APPROVED 7-0.

#### **New Business - Motion to Read All New Business by Title Only**

Councilmember Besl, seconded by Councilmember Davidson, moved to read all New Business by title only. Motion carried 7-0.

##### **1. Community & Public Relations - Councilmember Matt Davidson**

- a. Simple Motion: Motion to re-appoint Bill Woeste as Fairfield's representative to the Butler County Board of Health beginning March 9, 2026.

Councilmember Davidson, seconded by Councilmember Brill, moved to re-appoint Bill Woeste as the City's representative to the Butler County Board of Health. Motion carried 7-0.

SIMPLE MOTION NO. 10-26. APPROVED 7-0.

## **2. Public Utilities - Councilmember Tim Meyers**

- a. Ordinance to authorize the City Manager to enter into an electric aggregation agreement with an electric supplier as recommended by Energy Alliances, Inc., provided that the accepted aggregation rate is at or below \$0.10199/kWh at the time of execution, for a period not to exceed twenty-four (24) months and declaring an emergency.

The Ohio Legislature has enacted electric deregulation legislation which authorizes the legislative authorities of municipal corporations, townships and counties to aggregate automatically, pursuant to Section 4928.20 of the Ohio Revised Code, subject to opt-out provisions, competitive electric service for the retail electric loads located in the respective jurisdictions and to enter into service agreements to facilitate the sale and purchase of the service for the electric loads.

Governmental energy aggregation provides an opportunity for residential and small business customers collectively to participate in the potential benefits of electric deregulation through lower electric rates as well as energy rate stability which they would not otherwise be able to have individually.

On November 7, 2023, the majority of voters in the City of Fairfield voted in favor of giving City Council the authority to explore a governmental aggregation program with opt-out provisions pursuant to Section 4928.20, Ohio Revised Code for the residents, businesses and other electric customers in the City. On December 11, 2023, Fairfield City Council approved and adopted a plan of operation and governance regarding electric governmental aggregation. In January of 2024 the City of Fairfield became a certified energy aggregator by Public Utilities Commission of Ohio (PUCO). In May 2024, the City launched the first round of its electric aggregation program. Since that time, the program has saved participants over \$2,500,000 versus the 'default' utility rate, while delivering energy that is partially derived (50%) from renewable sources.

In February and March of 2026, the City's energy consultant – Energy Alliances Inc., - sent out Requests for Pricing (RFP) for aggregated electricity for the City. The most recent results of that RFP process are attached for review. The next step in the aggregation process is for City Council to authorize the City Manager to enter into an electric aggregation agreement with a qualified electric supplier; the Ordinance authorizing this action is also

attached for review.

Councilmember Meyers presented the first reading of this ordinance. Councilmember Tim Meyers, seconded by Dale Paullus, moved to suspend second and third readings. Motion carried Yes 7, No 0, Abstained 0. Councilmember Tim Meyers, seconded by Gwen Brill, moved to adopt. Motion carried Yes 7, No 0, Abstained 0.

ORDINANCE NO. 23-26. APPROVED 7-0.

### **3. Public Works - Councilmember Debbie Pennington**

- a. Ordinance to authorize the City Manager to enter into a contract with John R. Jurgensen Company for the 2026 Harbin Park Parking Lot and Asphalt Path Resurfacing Project.

This project is programmed in the 2026-2030 Capital Improvement Program under 6PW60 (Parks Parking Lot Maintenance) and will resurface the main drives in Harbin Park, parking lots (exclusive of the new playground/splashpad parking), and the older section of the paved loop trail. We will also add connections from the lower parking lot to the loop trail and from the upper parking lot to the overlook structure. These connections will be for walking access, maintenance access, and approved delivery/setup vehicles. The total project will consist of using approximately 1,600 tons of asphalt.

Public Works advertised the overlay project, and bids were opened on February 9, 2026, for the 2026 Asphalt Paving and Resurfacing Project. Two (2) bids were received. The complete bid results are attached.

The Harbin Park paving items were included as an alternate and were not awarded to the low bidder on the base bid, Barrett Paving, and it was clearly defined in the bid documents as not a part of the base bid and that the City reserved the right to award the alternates separate from the base bid.

John R. Jurgensen submitted considerably lower prices than Barrett Paving for the alternate bid items and is willing to do the alternate items as a separate contract.

The lowest and best bidder for this contract award for the alternate items for Harbin Park is the John R. Jurgensen Company.

Councilmember Pennington presented the first reading of this ordinance. Councilmember Debbie Pennington, seconded by Adam Kraft, moved to suspend second and third readings. Motion carried Yes 7, No 0, Abstained 0. Councilmember Debbie Pennington, seconded by Adam Kraft, moved to adopt. Motion carried Yes 7, No 0, Abstained 0.

ORDINANCE NO. 24-26. APPROVED 7-0.

- b. Ordinance to authorize the City Manager to enter into a contract with A&A Safety,

Inc. of Amelia, Ohio for the 2026 Pavement Marking Application contract.

The City contracts out the application of pavement markings on an annual basis to promote safety and aesthetics.

The City has approximately 410 lane miles of pavement within the City. As pavement markings become aged, it is necessary to re-paint them regularly with paint or the reapplication of thermoplastic. This project will also include the replacement of raised pavement marker lenses on select streets. This project is programmed in the Capital Improvement Program as 6PW09.

A bid opening was held on February 23, 2026 for which three (3) bids were received. The bid results are attached.

The lowest and best bidder is the A&A Safety, Inc. of Amelia, Ohio.

Councilmember Pennington presented the first reading of this ordinance. Councilmember Debbie Pennington, seconded by Tim Meyers, moved to suspend second and third readings. Motion carried Yes 7, No 0, Abstained 0. Councilmember Debbie Pennington, seconded by Tim Meyers, moved to adopt. Motion carried Yes 7, No 0, Abstained 0.

ORDINANCE NO. 25-26. APPROVED 7-0.

- c. Ordinance to authorize the City Manager to execute a contract with Jerry Pate Turf and Irrigation dba Century Equipment for the purchase of a Toro Groundmaster 5910 mower and declaring an emergency.

This request is for the purchase of a Toro Groundmaster 5910 mower with attachments to replace unit #260 (a 2004 Toro Groundmaster) due to age and condition. The old unit will be auctioned. This equipment is being purchased through Jerry Pate Turf and Irrigation dba Century Equipment with contracts held with Sourcewell joint purchasing program, contract #34142 (Toro #031121-TTC), utilizing Ohio Revised Code Section 9.48 (B)(2) allowing for the purchase of contract items through a joint purchasing program operated by or through a national or state association of political subdivisions in which the City is a member thereof.

Councilmember Pennington presented the first reading of this ordinance. Councilmember Debbie Pennington, seconded by Adam Kraft, moved to suspend second and third readings. Motion carried Yes 7, No 0, Abstained 0. Councilmember Debbie Pennington, seconded by Dale Paullus, moved to adopt. Motion carried Yes 7, No 0, Abstained 0.

ORDINANCE NO. 26-26. APPROVED 7-0.

**4. Finance & Budget - Councilmember Leslie Besl**

- a. Ordinance authorizing the issuance of not to exceed \$3,682,000 of various purpose bond anticipation notes, series 2024, 2026 renewal, by the City of Fairfield, Ohio, in

anticipation of the issuance of bonds, and declaring an emergency.

The issuance of the \$3,682,000 in BANs is a renewal of the Water Distribution Division System Improvements.

Councilmember Besl presented the first reading of this ordinance. Councilmember Leslie Besl, seconded by Dale Paullus, moved to suspend second and third readings. Motion carried Yes 7, No 0, Abstained 0. Councilmember Leslie Besl, seconded by Debbie Pennington, moved to adopt. Motion carried Yes 7, No 0, Abstained 0.

ORDINANCE NO. 27-26. APPROVED 7-0.

- b. Resolution to approve and adopt the City of Fairfield, Ohio 2026-2030 Capital Improvement Program.

The Capital Improvement Program provides City Council with a comprehensive five-year plan of capital improvements and expenditures to be undertaken by the City of Fairfield. It is presented annually in accordance with Fairfield City Charter Article VI, Section 6.02(A)(6) to members of Fairfield City Council.

The total amount programmed for capital spending in the 2026-2030 Capital Improvement Program budget is approximately \$167.6 million. The Capital Improvement Program Budget was presented at the February 23, 2026 Council-Manager briefing to review each department's 2026 capital projects.

Councilmember Besl presented the first reading of this ordinance. Councilmember Leslie Besl, seconded by Tim Meyers, moved to suspend second and third readings. Motion carried Yes 7, No 0, Abstained 0. Councilmember Leslie Besl, seconded by Dale Paullus, moved to adopt. Motion carried Yes 7, No 0, Abstained 0.

RESOLUTION NO. 5-26. APPROVED 7-0.

- c. Ordinance to amend Ordinance No. 148-25 entitled "An Ordinance to make estimated appropriations for the expenses and other expenditures of the City of Fairfield, Ohio, during a period beginning January 1, 2026, and ending December 31, 2026."  
- Contractual Appropriations: \$500,000 total (\$125,000 Pavement Marking Program (Public Works); \$185,000 purchase of mower (Public Works); \$190,000 Harbin Park Resurfacing Project (Public Works))

Councilmember Besl presented the first reading of this ordinance. Councilmember Leslie Besl, seconded by Tim Meyers, moved to suspend second and third readings. Motion carried Yes 7, No 0, Abstained 0. Councilmember Leslie Besl, seconded by Tim Meyers, moved to adopt. Motion carried Yes 7, No 0, Abstained 0.

ORDINANCE NO. 28-26. APPROVED 7-0.

- d. Ordinance to amend Ordinance No. 148-25 entitled "An Ordinance to make estimated appropriations for the expenses and other expenditures of the City of Fairfield, Ohio, during a period beginning January 1, 2026, and ending December 31, 2026."

- Non-Contractual Appropriations: \$606,408 total (see below for description)

Councilmember Besl presented the first reading of this ordinance. Councilmember Leslie Besl, seconded by Adam Kraft, moved to suspend second and third readings. Motion carried Yes 7, No 0, Abstained 0. Councilmember Leslie Besl, seconded by Tim Meyers, moved to adopt. Motion carried Yes 7, No 0, Abstained 0.

ORDINANCE NO. 29-26. APPROVED 7-0.

\$75,000 - Landscaping Maintenance Program (Public Works)

\$72,599 - Wastewater Division - SCADA Network Upgrades (Public Utilities)

\$50,126 - Water Division - SCADA Network Upgrades (Public Utilities)

\$90,000 - Right of Way Funding Appropriation for the Pleasant Avenue Multiuse Trail (multiple purchase orders; Public Works)

\$6,354 - Water Division - Filter PLC Upgrade Components (Public Utilities)

\$5,462 - Wastewater Division - Dewatering PLC Replace (Public Utilities)

\$49,725 - Water Division - Fire Hydrants (Public Utilities)

\$20,000 - Wastewater Division - Health & Safety Equipment (Public Utilities)

\$20,000 - Water Division - Health & Safety Equipment (Public Utilities)

\$60,000 - Municipal/Annex Repairs and Upgrades (Public Works)

\$41,692 - Water Division - Filter PLC Upgrade (Public Utilities)

\$109,050 - Purchase & outfitting of Utility Truck #625 for Water Division (multiple vendors; Public Works)

\$6,400 - Water Division - Filter PLC Design (Public Utilities)

**Meeting Schedule**

Monday, March 23: Council-Manager Briefing, 6:00 PM; Regular Meeting, 7:00 PM

Monday, April 13: Council-Manager Briefing, 6:00 PM; Regular Meeting, 7:00 PM

Monday, April 27: Council-Manager Briefing, 6:00 PM; Regular Meeting, 7:00 PM

Clerk Wilson read the meeting schedule.

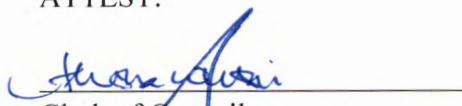
**Executive Session of Council (if Needed)**

Council recessed to Executive Session at 7:25 PM.

**Adjournment**

The Regular Meeting adjourned at 7:50 PM.

ATTEST:

  
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Clerk of Council

  
\_\_\_\_\_  
Mayor's Approval  
Date Approved: 2/23/24



# 2026 Strategic Initiatives

Scott Timmer, City Manager

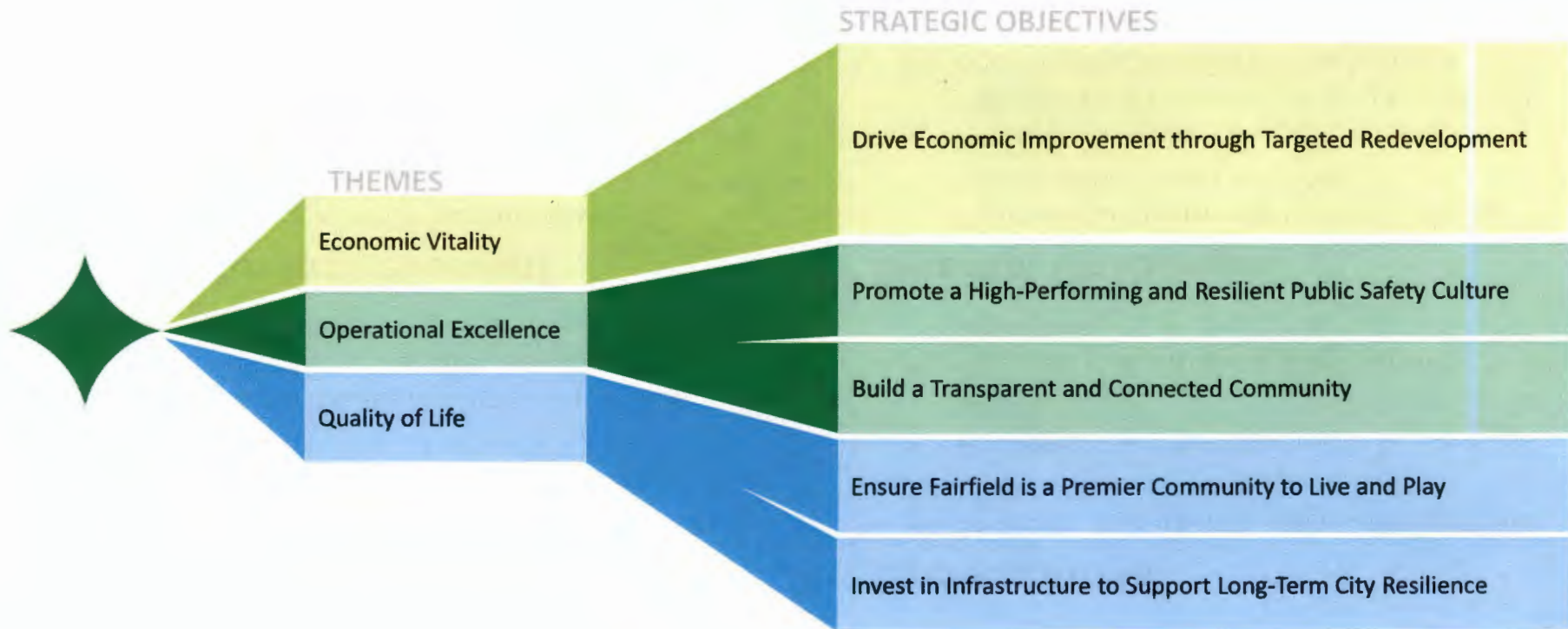
FAIRFIELD  
OHIO

# Introduction

- **Recap from our Strategic Offsite**
  - ✓ Solidify City Council Priorities
  - ✓ Align with Strategic Objectives and Key Projects for 2026
  - ✓ Key Performance Indicators / OGSM



# 2026 Strategic Focus





## Town Center

- **Strengths**

- ✓ Established civic and cultural anchors
- ✓ Walkable environment with strong public amenities
- ✓ Strategic location supported by high development standards and public investment

- **Areas for Improvement**

- ✓ Limited available land for new development
- ✓ Opportunities to strengthen connectivity and visibility
- ✓ Need for additional dining and destination-oriented businesses

- **Opportunities**

- ✓ Strategic acquisition and redevelopment of key sites
- ✓ Activation and enhancement of existing assets
- ✓ Focused placemaking and branding initiatives

- **External Challenges**

- ✓ Competition from nearby retail, dining, and entertainment districts
- ✓ Market challenges associated with redeveloping established properties and coordinating multiple stakeholders.
- ✓ Land-use and site constraints that may impact redevelopment flexibility or density





# Town Center

- **Long-Term Vision & Key Projects**

- ✓ A vibrant, active Town Center serving as the community's primary gathering place, offering dining, entertainment, and civic experiences
  - Wellfield Development
  - Wessel Development
  - Patterson Place Development
  - Enhanced Programming at Village Green Park
- ✓ Strategic redevelopment and mixed-use development that maximizes key sites and strengthens the district's economic vitality
  - Wellfield Development
  - Pleasant Avenue Redevelopment
- ✓ A clearly branded destination district supported by high-quality development, walkability, and coordinated public and private investment
  - Town Center Placemaking Strategy Implementation
  - Town Center Signage Project



## Route 4 Corridor

- **Strengths**

- ✓ High-visibility regional corridor
- ✓ Established regional destinations and anchor businesses
- ✓ City leadership and redevelopment tools mix of dining options

- **Areas for Improvement**

- ✓ Inconsistent development patterns
- ✓ Corridor aesthetics, design cohesion, and overall visual identity
- ✓ Limited pedestrian connectivity and walkability

- **Opportunities**

- ✓ Strategic reinvestment and redevelopment of underutilized sites
- ✓ Public infrastructure improvements
- ✓ Targeted partnerships and development standards

- **External Challenges**

- ✓ Aging commercial corridor
- ✓ Changing retail market trends
- ✓ Challenges associated with property assembly and coordinated redevelopment

# Route 4 Corridor

- **Strategic Alignment**

- ✓ Drive Economic Improvement through Targeted Redevelopment
  - Target and incentivize high-yield, tax generating developments/redevelopment along sites in the Route 4 Corridor
- ✓ Ensure Fairfield is a Premier Community to Live and Play
  - Complete the feasibility study and preliminary engineering for the Seward Road to Miami-to-Miami Shared Use Path
- ✓ Invest in Infrastructure to Support Long-Term City Resilience
  - Target the Federal-State Partnership for Intercity Passenger Rail (FSP) Grant Program (Symmes Road Overpass)
  - Target the Rail Crossing Elimination (RCE) Program (Symmes Road Overpass)
  - Target the Consolidated Rail Infrastructure and Safety Improvements (CRISI) Program (Symmes Road Overpass)
  - Execute the annual paving program in accordance with the Street Sustainability Initiative to ensure long-term roadway longevity






## Route 4 Corridor

- **Long-Term Vision & Key Projects**

- ✓ Strategic redevelopment and reinvestment that modernizes the corridor, encourages high-quality design, and introduces a broader mix of retail, dining, and commercial uses
  - 4644-4674 Dixie Highway Redevelopment (CIC Owned)
  - 7121 Dixie Highway Redevelopment (CIC Owned)
- ✓ Infrastructure investments that improve access and connectivity, including enhancements associated with the Symmes Road overpass and surrounding transportation network
  - Symmes Road Overpass Grant Application(s)
- ✓ Building on the corridor's existing strengths to position Route 4 as a vibrant regional commercial destination
  - Fairfield Forward Comprehensive Plan Update



# Housing

- **Strengths**

- ✓ Highly desirable location
- ✓ Strong and stable neighborhoods
- ✓ Quality parks, infrastructure, and community amenities

- **Areas for Improvement**

- ✓ Portions of the housing stock reflect older development patterns
- ✓ Limited diversity in certain housing types
- ✓ Opportunities to strengthen neighborhood connectivity and overall community identity

- **Opportunities**

- ✓ Strategic reinvestment and redevelopment
- ✓ Targeted infill and mixed-use development
- ✓ Programs and partnerships that support neighborhood revitalization and long-term property investment

- **External Challenges**

- ✓ Regional housing market pressures
- ✓ Aging housing stock that requires continued reinvestment and maintenance
- ✓ Shifts in property ownership patterns

# Housing

- **Strategic Alignment**

- ✓ **Drive Economic Improvement through Targeted Redevelopment**

- Align Land Use Policy with market demand to spur development.
- Develop a portfolio of diverse housing proposals for various sites.
- Finalize a comprehensive Town Center Plan in coordination with the Fairfield Forward Comprehensive Plan update.

- ✓ **Ensure Fairfield is a Premier Community to Live and Play**

- Complete the engineering and right-of-way acquisition for the Great Miami River Trail Extension.
- Complete the engineering and right-of-way acquisition for the Pleasant Avenue Shared Use Path.
- Complete the engineering for the River Road West Shared Use Path.
- Complete the feasibility study and preliminary engineering for the Seward Road to Miami-to-Miami Shared Use Path.





# Housing

- **Long-Term Vision & Key Projects**

- ✓ A vibrant town center that serves as a gathering place and economic hub for the community.
  - Wellfield Site – Mixed-Use Development
- ✓ Continued investment in housing options that support residents across income levels and life stages.
  - Patterson Place – Paired Villa Development
  - Whispering Hill – Paired Villa Development
- ✓ Revitalization of existing housing and encouragement of long-term homeownership.
  - Fairfield Helping Neighbors Program
- ✓ A connected community where strong neighborhoods and a dynamic town center reinforce one another.
  - Great Miami River Trail Extension (Construction 2026-27)
  - Pleasant Avenue Shared Use Path (Construction 2027)
  - River Road West Shared Use Path (Engineering 2026)
  - Wellfield Site – Mixed-Use Development

# Public Safety

- **Strengths**

- ✓ Highly trained and well-equipped
- ✓ Continued progress in strengthening service capacity
- ✓ High-quality public safety services delivered efficiently

- **Areas for Improvement**

- ✓ Relatively young workforce
- ✓ Evolving workforce expectations
- ✓ Aging or constrained facilities

- **Opportunities**

- ✓ Expanded community engagement
- ✓ Career development
- ✓ Strategic investments in facilities

- **External Challenges**

- ✓ Competitive labor markets
- ✓ Shifting workforce expectations
- ✓ Fiscal pressures and competing funding priorities

# Public Safety

- **Strategic Alignment**

- ✓ Promote a High-Performing and Resilient Public Safety Culture.
  - Develop a 10-Year Public Safety Financial Strategy
  - Implement a data-driven feedback system
  - Leverage technology to unify CAD-to-CAD capabilities to assist in dispatching mutual aid
  - Leverage technology to automate fire station alerting (Locution)
  - Continuously monitor Fire expenditures and revenue to determine financial performance of voted levy
  - Resolve outstanding facility needs, including long-term firehouse planning



# Public Safety

- **Long-Term Vision & Key Projects**

- ✓ Utilizing technology and modern tools to enhance service delivery, improve operational efficiency, and support data-informed public safety strategies
  - Leverage technology to unify CAD-to-CAD capabilities to assist in dispatching mutual aid
  - Leverage technology to automate fire station alerting (Locution)
- ✓ Positioning the City as an employer of choice for public safety professionals through leadership, training, and career advancement opportunities
  - Implement a data-driven feedback system
  - Collective Bargaining Agreement(s)
  - Unclassified Pay Structure
  - Tuition Assistance Program
- ✓ Strategically deployed personnel and facilities that ensure efficient service to the community
  - Develop a 10-Year Public Safety Financial Strategy (Operational, Capital, & Revenue)



# Brand Identity

- **Strengths**

- ✓ High-quality public services and amenities
- ✓ Outstanding parks and community assets
- ✓ A strong operational foundation

- **Areas for Improvement**

- ✓ Opportunity to strengthen a unified voice and messaging
- ✓ Need for more consistent engagement across diverse audiences and demographics.
- ✓ Community identity and brand narrative has not yet been fully defined or articulated

- **Opportunities**

- ✓ Development of a clear community identity and story
- ✓ Leveraging major events, community assets, and regional visibility
- ✓ Strategic communications leadership and tools

- **External Challenges**

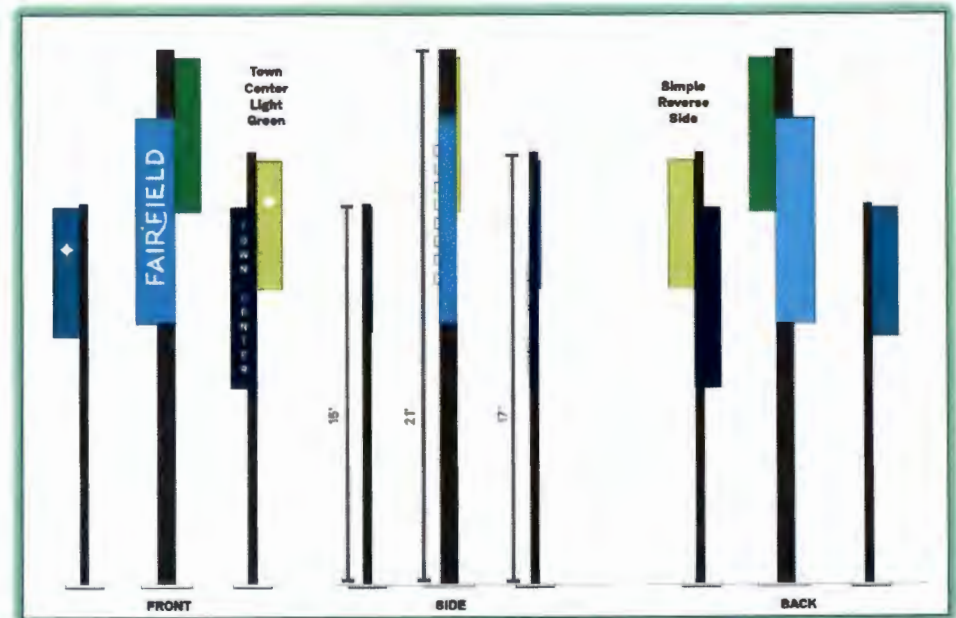
- ✓ Declining community engagement or visibility
- ✓ Competition from neighboring communities
- ✓ External housing and market trends

# Brand Identity

- **Strategic Alignment**

- ✓ Build a Transparent and Connected Community

- Enhance outreach strategies to specifically target younger populations
- Expand multi-channel communication avenues to improve civic participation and transparency





# Brand Identity

- **Long-Term Vision & Key Projects**

- ✓ A clearly defined and consistently communicated community identity that reflects the City's strengths and vision.
  - Murphy Epsilon Communication Overview
  - Communications Manager Search
- ✓ Strategic communications leadership that proactively shares the value of City services and community investments.
  - Communications Manager Search
- ✓ A strong regional reputation supported by effective storytelling, community engagement, and coordinated messaging

## Connectivity & Trails

- **Strengths**

- ✓ Strong foundation of existing trails and park connections
- ✓ Established plans and policy support
- ✓ Secured funding for priority projects

- **Areas for Improvement**

- ✓ Gaps in sidewalk and neighborhood connectivity
- ✓ Physical and geographic constraints
- ✓ Long-term funding requirements

- **Opportunities**

- ✓ Expansion of trails and sidewalks that connect parks, neighborhoods, and key destinations
- ✓ Leveraging regional partnerships, grants, and private investment
- ✓ Emerging mobility options such as e-bikes and multi-use pathways

- **External Challenges**

- ✓ Competing funding priorities
- ✓ Right-of-way and infrastructure constraints
- ✓ Public perception challenges



# Connectivity & Trails

- **Long-Term Vision & Key Projects**

- ✓ A fully connected network of trails and sidewalks linking neighborhoods, parks, and community destinations
  - Complete the engineering and right-of-way acquisition for the Great Miami River Trail Extension
  - Complete the engineering and right-of-way acquisition for the Pleasant Avenue Shared Use Path
  - Complete the engineering for the River Road West Shared Use Path
  - Complete the feasibility study and preliminary engineering for the Seward Road to Miami-to-Miami Shared Use Path
  - Complete portion of the construction Marsh Park Interior Trails
- ✓ Stronger regional connectivity through partnerships that close trail gaps and integrate with broader regional systems
  - Complete the engineering and right-of-way acquisition for the Great Miami River Trail Extension
- ✓ Trails and active transportation serving as catalysts for recreation, community health, and destination-oriented investment
  - Complete the engineering and right-of-way acquisition for the Great Miami River Trail Extension
  - Complete the engineering and right-of-way acquisition for the Pleasant Avenue Shared Use Path
  - Complete the engineering for the River Road West Shared Use Path
  - Complete the feasibility study and preliminary engineering for the Seward Road to Miami-to-Miami Shared Use Path



## Ensure Fairfield is a Premier Community to Live and Play

<b>OBJECTIVE</b>	3. Ensure Fairfield is a Premier Community to Live and Play			
<b>GOALS</b>	3.1. Achieve 100% completion of Year 1 Marsh Park Master Plan milestones 3.2. Offset 20% of Wastewater Treatment Plant energy costs through renewable sources 3.3. Expand the City's EV Charging network to 8 total ports by December 2026 3.4. Increase total miles of connected multi-use paths by 3.5 miles by December 2027 3.5. Increase residential property reinvestment program utilization by 10%			
	<b>KPI ASSESSMENT FRAMEWORK</b>			
	Progress to Goal:	No Progress	25% Progress	50% Progress
	Score:	0	1	2
			100% Progress	3
	<b>REPORT OF PROGRESS</b>			
	<b>MEASURES</b>	<b>TARGET GOAL</b>	<b>% OF GOAL ACHIEVED</b>	<b>SCORE</b>
	3.1.1. Project Management Timeline (Actual vs. Scheduled):	100%		
	3.2.1. Monthly kWh generation vs. total facility grid demand:	↓ 20%		
	3.3.1. Operational status and port-count at designated sites:	8		
	3.4.1. Engineering phase completion status:	100%		
	3.4.2. Percentage (%) of RoW acquired:	100%		
	3.5.1. Number of subscribers to housing reinvestment programs/incentives:	↑ 10%		
			Annual Total:	0



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